

SEPTEMBER 2020**Tuesday 1 September**

0630-0700 Run
 0745 Depart Chequers for No10
 0900 Return to No10
 0900-0930 Office meeting (Zoom) + Chancellor of the Exchequer, Chief Whip, Ed Lister, Cleo Watson, Meg Powell-Chandler, Alex Burns, Ben Gascoigne, Lee Cain, Stuart Glassborow, Dominic Cummings and Liam Booth-Smith
 0940 Depart for FCO
 0945 Cabinet photo (Locarno Room, FCO)
 0950 Whips photo (Locarno Room, FCO)
 1000-1115 Cabinet (Locarno Room, FCO)
 1130-1225 Political meeting with Chief Whip and team
 1225-1240 See new offices in 70WH
 1300 Lunch + Ann Sindall
 1403-1437 Pre-brief for Quad discussion on State Pension Up-rating + Ben Gascoigne, Munira Mirza, Stuart Glassborow, Dominic Cummings, Lee Cain, Ed Lister and Patrick Curry
 1443 PMQs prep meeting + Nicholas Howard, Simon Case, Jack Doyle, Declan Lyons and Joshua Kossoff
 1630-1740 Covid Strategy update (Zoom) + Matt Hancock (SoS/Health), Chris Whitty (CMO), Patrick Vallance (CMA), Dominic Cummings, Simon Case, Imran Shafi, Lee Cain, Munira Mirza, Ben Warner, Henry Cook, Simon Ridley (CO) and Ben Henshall
 1745-1828 Drink with Mark Sedwill
 1835 To Flat

Wednesday 2 September

0715-0745 Personal training with Harry Jameson
 0900-0918 Phone call with Prime Minister Abe of Japan + Lucy Campbell, Georgie Barker, Martin Reynolds, Greg Gardner, Will Gelling, Jonno Evans and Kazuko Yoshida-Ingham (translator)
 0919-0945 Office meeting + Jack Doyle, James Slack, Munira Mirza, Alex Burghart, Meg Powell-Chandler, Lee Cain, Ben Gascoigne, Chief Whip, Martin Reynolds, Simon Case and Dominic Cummings
 0945-1015 Dashboard meeting (Zoom) + Martin Reynolds and Imran Shafi
 1022-1122 PMQs prep meeting + Jack Doyle and Nicholas Howard
 1122-1144 Prep time for PMQs (desk time)
 1144 Depart No10 for HoC

1148 Arrive at HoC + Ben Gascoigne, Josh Kossoff, Trudy Harrison MP and Alex Burghart MP

1158 To Chamber + Nicholas Howard, Josh Kossoff, Trudy Harrison MP and Alex Burghart MP

1200-1239 PMQs

1240 Lunch

1300 Prep time for meeting with 2019 intake + Amanda Milling MP

1305 Chancellor of the Exchequer joins meeting

1309 Depart HoC office for 2019 intake meeting with Amanda Milling MP and Chancellor of the Exchequer

1311 Meeting with 2019 intake + Amanda Milling MP and Chancellor of the Exchequer

1415 Depart HoC for No 10

1421 Return to No10

1421-1500 Prep time for EU Exit Strategy Cabinet Committee + Jonno Evans

1500-1553 Meeting to discuss Civil Service return to Whitehall + Ed Lister, Martin Reynolds and Sarah Helferty

1554-1600 Prep time for COVID Enforcement meeting + Imran Shafi, Gemma Ungoed-Thomas and Simon Case

1600-1651 COVID Enforcement meeting (Zoom) + Home Secretary, Cabinet Secretary, Martin Hewitt, ACC Owen Weatherill, Tricia Hayes (DG CPGF, Home Office Crime, Policing and Fire Group), Cressida Dick, Dominic Cummings, Ed Lister, Martin Reynolds/Stuart Glassborow, Gemma Ungoed-Thomas, Malcolm Reid/Imran Shafi, Lee Cain and Simon Ridley (CO)
Via Zoom: CC Ian Hopkins – Greater Manchester Police,
CC Dave Thompson – West Midlands Police
CC Andy Rhodes – Lancashire Police
CC Simon Cole – Leicestershire Police
John Robins – West Yorkshire Police
Charlotte Miller (HO)
Jonathan Webb (HO)
Mariam Razak (CO)
Emma Payne (CO)

1702 Depart No10 for HoC

1707 1922 Committee meeting (CR14, HoC)

1727 To HoC Office with Steve Higham for pre-brief call
Meeting with Ben Gascoigne

1750-1815 Phone call with HRH Prince Mohammad bin Salman of Saudi Arabia (HoC) + David Quarrey, Caroline Anning, Sian Eastment,

James Slack, Lucy Campbell, Steve Higham, Jonno Evans and Ed Lister
 1804 Depart HoC for No10
 1813 Return to No10
 1814 Meeting with Conservative MPs: Saqib Bhatti MP, Robert Courts MP, Laura Trott MP and Claire Coutinho MP
 1900 To Flat

Thursday 3 September

0650-0720 Out of office - running
 0905-0924 Office meeting + Dominic Cummings, David Frost, Lee Cain, Cleo Watson, James Slack, Martin Reynolds, Ben Gascoigne, Ed Lister, Munira Mirza, Meg Powell-Chandler, Chief Whip and Jack Doyle
 0930-1013 Economy meeting (Zoom)
 1015-1035 Meeting with constituency staff + Alex Simpson
 1035-1110 Zoom meeting with Hillingdon Federation of Small Businesses (FSB) members + Ben Gascoigne
 Michael Lassman, FSB London Chair
 Matthew Jaffa, Senior External Affairs Manager
 Manjeet Kaur Nijjer, GMS Training and Consulting Ltd
 Kostas Gkortsopoulos, Director, A Plus Consulting Ltd
 Julie Wright, Julies Hair and Beauty
 Shereen Nannis, Admiral Trading
 Asif Meer, Fit Tyres
 Ileshkumar Patel, Infinity Market – Wholesalers
 Rakesh Bahadur, Cheeky Chums Day Nursery
 1112 Walk to FCO (via back door)
 1115 Drop in to Foreign Secretary's meeting with Jared Kushner, Senior Advisor to the President of the United States (FCO)
 Mr Kushner +4
 Avi Berkowitz, Special Representative for International Negotiations
 Brian Hook, Senior Adviser to the Secretary
 Adam Boehler, CEO of the US International Development Finance Corporation
 Robert Woody Johnson, US Ambassador
 Foreign Secretary +4
 Susannah Goshko, Principle Private Secretary
 Colin McDonald, Private Secretary
 Beth Armstrong, Special Adviser
 Charlie King, FCDO Head of Near East Department.
 1138 Return to No10

- 1138-1202 Prep time for bilateral with Chancellor of the Exchequer + Stuart Glassborow, Simon Case, Munira Mirza, Dominic Cummings and Patrick Curry
- 1205-1230 Bilateral meeting with Chancellor of the Exchequer + Stuart Glassborow, Munira Mirza, Dominic Cummings, Patrick Curry, Eliza Ackland and Liam Booth-Smith
- 1230-1308 With Chancellor of the Exchequer + Dominic Cummings and Liam Booth-Smith
- 1317-1422 Update on Population Testing (Zoom) + Chancellor of the Exchequer, Matt Hancock (SoS/Health), Dido Harding, Alex Cooper (DH), Chris Whitty (CMO), Patrick Vallance (CMA), Dominic Cummings, Ed Lister, Simon Caes, Kate Josephs, Will Warr, James Phillips, Lee Cain and Imran Shafi
On Zoom: Ben Warner, Oliver Munn, Raghuv Bhasin, Henry Cook, Rosie Bate-Williams, Sarah-Jane Marsh, Natasha Price (DH), Emma Dean (SpAd/DH) and Elizabeth Perelman/Eva Gibbons (HMT)
- 1423-1430 Pre-brief for Prime Minister Thani call + Steve Higham and Sian Eastment
- 1431-1443 Phone call with Prime Minister Khalid bin Khalifa bin Abdulaziz Al Thani of Qatar + Ed Lister, Jonno Evans, Georgie Barker, Steve Higham, Lucy Campbell, Sian Eastment and Greg Gardner
- 1508-1511 Prep time for London Tech Week Showcase + Jo Power, Maya Kolade, Zachary Lawton and Lydia Edmonds
- 1511-1553 Visit London Tech Week Showcase stands (State Rooms) + Oliver Dowden (SoS/DCMS) and Gerard Grech (CEO, Tech Nation) + Lydia Edmonds and Maya Kolade
Rishi Khosla, OakNorth Bank
Nicholas Lee, Oaknorth Bank
Dr Jason McKeown, Neurovalens
Patricia McKeown, Neurovalens
Stephen Bourke, Echo
John Foster, Factory 42
John Cassy, Factory 42
Graham Denney, Factory 42
Johnny Boufarhat, Hopin
Lameece Nagib, Hopin
Ben Geliher, Caper
Sara Melanie Perkins, Caper

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1604-1646 Prep time for EU Exit Strategy Cabinet Committee + David Frost, Dominic Cummings, Jonno Evans, Mark Sedwill, Simon Case, Lindsay Appleby and Harry Carter
 1646-1814 EU Exit Strategy Cabinet Committee
 1818-1835 Prep time on New Approach to Drugs Strategy + Munira Mirza, Gemma Ungood-Thomas and Dominic Cummings
 1835-1920 Meeting on New Approach to Drugs Strategy + Home Secretary, Kit Malthouse, Munira Mirza, Gemma Ungood-Thomas, Dominic Cummings and Lee Cain
 1920-1928 With Dominic Cummings, Lee Cain and Munira Mirza
 1928-2010 With Dominic Cummings and Lee Cain
 2010-2015 With Martin Reynolds and Lee Cain
 2025 To Flat

Friday 4 September

0854 To office
 0900-0933 Office meeting + Martin Reynolds, Simon Case, Ben Gascoigne, Alex Burns, Jack Doyle, Meg Powell-Chandler, James Slack, David Frost, Rosie Bate-Williams, Greg Gardner, Cleo Watson and Lee Cain
 0933-1011 Dashboard meeting (Zoom)
 1012-1033 Political phone calls + Ben Gascoigne and Cleo Watson
 1034 Box work issues
 1100 Depart No10 for HS2 Interchange Station (with bikes)
 1125 Depart London Euston by train
 Digi filming on train
 1234 Arrive Birmingham International Station
 1236 Depart Birmingham International Station depart by car
 1241 Arrive HS2 Interchange site (Marston Green, Solihull B92 0HJ). Met by Mark Thurston (CEO). Temperature check on arrival
 1245 Meeting with Mark Thurston (CEO), Steve Paskins (Project Delivery Lead), Andy Street (Mayor for West Midlands) and Saqib Bhatti MP + Emily Beynon
 1300 Put on PPE
 1305 Chat with civil engineering graduates and apprentices
 Digi filming before walking onto the construction site
 1315 Walk upstairs to bridge construction. View site from vantage point
 1320 Speak to crane operator
 1325 Walk where the railway track will be laid
 Digi filming with bridge construction in the background
 1335 Media prep
 1350 National and Regional clips

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1403 Group photos including MP and Andy Street
 1407 Remove PPE
 1420 Regional media huddle
 1437 Depart for political engagement (with bikes)
 1530 Arrive Lime E-Scooters for political visit (33 Alston Drive, Bradwell Abbey MK13 9HA). Met by James Wilson (Operations Director) and Alan Clarke (Director of Policy) and Ben Everitt MP
 1535 Tour warehouse
 Help service one of the electric scooters
 Change a battery on a scooter
 1555 Prep
 1600 Virtual Q&A
 1630 Group photo with Lime E-Scooter staff
 1635 Depart for Chequers
 1737 Arrive at Chequers

Saturday 5 September*Chequers*

0744-0815 Run
 0906 Depart Chequers for Thame
 0917-0936 Phone call with Metropolitan Commissioner Cressida Dick + Gemma Ungood-Thomas and Martin Reynolds
 1200 Return to Chequers
 1229 Ross Kempsey (Times Radio) and Ben Mallett (Deputy Chair, Richmond Park and North Kingston Conservatives) arrive for lunch
 1555 Ross Kempsey (Times Radio) and Ben Mallett (Deputy Chair, Richmond Park and North Kingston Conservatives) depart Chequers

Sunday 6 September*Chequers*

0725-0804 Run with Dilyn
 1209 Rachel Johnson arrives (+1)
 1214 Jo Johnson arrives
 1227 Leo Johnson arrives
 Lunch with Rachel, Jo and Leo + Carrie and Wilfred
 1715 All guests depart

Monday 7 September

0705-0732 Run with Dilyn

- 0832 Depart Chequers for political visit in Watford + Shelley Williams-Walker
- 0915 Arrive Beechfield School for political visit (Gammons Lane, Watford WD24 5TY). Met by Gillian Jackson (Head Teacher) and Dean Russell MP
- 0920 Meet Gillian Jackson (Head Teacher) and James Roach (Chief Executive of Academy Trust)
- 0930 Visit Year 1 English Class. Read children their book of the week 'Not a Stick'
- 0940 Visit Reception class. Take seat on floor for carpet time
- 0950 Whole school photo on playing field – socially distanced
- 1000 Digi clip
- 1005 Walking shot with Gillian Jackson and Dean Russell
- 1010 Depart for No10
- 1102 Return to No10
- 1111-1202 Phone call with President Macron of France + Lucy Campbell, Will Gelling, Tara Soomro, Ed Llewellyn (HMA), Caroline Anning, Lee Cain, Martin Reynolds, Greg Gardner, Meg Powell-Chandler and David Quarrey
- 1203-1223 Office meeting + Alex Burns, Martin Reynolds, Meg Powell Chandler, David Frost, Chief Whip, Dominic Cummings, Stuart Glassborow, Jonno Evans, Ben Gascoigne, Cleo Watson, Lee Cain, Declan Lyons, Jack Doyle, Imran Shafi, Gemma Ungood-Thomas, Munira Mirza and Kim Howell
- 1223-1233 With Dominic Cummings, Lee Cain, David Frost, Martin Reynolds, Stuart Glassborow and Jonno Evans
- 1234-1251 With David Frost and Lee Cain
- 1252-1305 Private meeting with Chief Whip, Ben Gascoigne, Lee Cain and Dominic Cummings
- 1305 To Flat
- 1312-1320 Recording a video message for Gibraltar National Day
- 1328-1334 With Ben Gascoigne
- 1335-1356 Private Office meeting + Martin Reynolds, Stuart Glassborow, Gemma Ungood-Thomas, Olivia Shillabeer, Steve Higham, Will Gelling, Jonno Evans, Greg Gardner, Maya Kolade, Emily Beynon, Malcolm Reid and Clare Brunton
- 1431-1448 Prep time for meeting on Pensions + Stuart Glassborow
- 1448-1522 Meeting on Pensions + Chancellor of the Exchequer, Stuart Glassborow, Liam Booth-Smith, Chief Whip and Katharine Hammond
- 1530-1650 COVID update meeting
- 1650-1651 With Oliver Lewis

1654-1655 With Oliver Lewis and Martin Reynolds
 1655-1715 Meeting with Lee Cain
 1723-1725 Prep time for meeting with Martin Green + Martin Reynolds, Alex Burns, Munira Mirza, Zachery Lawton and Elena Narozanski
 1730-1812 Meeting with Martin Green (Festival of Britain) + Martin Reynolds, Alex Burns, Munira Mirza, Zachery Lawton and Elena Narozanski
 1812-1813 Pre-brief for call + Imran Shafi and Will Warr
 1815-1848 Phone call with Dr Severin Schwan (CEO, Roche) + Martin Reynolds, Will Gelling, Lucy Campbell, Will Warr, James Slack and Imran Shafi
 1859-1901 Phone call with Liz Truss (SoS/DIT)
 1913-1959 Political meeting with Chancellor of the Exchequer, Dominic Cummings, Munira Mirza and Liam Booth-Smith
 2031 To Flat

Tuesday 8 September

0700-0730 Personal training with Harry Jameson
 0904-0921 Office meeting + Martin Reynolds, Alex Burns and Stuart Glassborow
 0930-1030 Cabinet
 1046-1053 Box work issues
 1053-1059 Pre-brief for Saudi phone call + Steve Higham
 1101-1123 Phone call with King of Saudi Arabia + Steve Higham, Will Gelling, Martin Reynolds, Lucy Campbell, Tara Soomro, David Quarrey and Caroline Anning
 1130-1151 Reshuffle phone calls + Olivia Shillabeer, Ben Gascoigne, Jack Doyle and Chief Whip
 1155-1215 Political meeting + Chief Whip, Ben Gascoigne and Lee Cain
 1215-1238 Party Conference Speech
 1238 Lunch + Lee Cain and Dominic Cummings
 1333-1405 Policy meeting
 1415-1505 Meeting on Skills Reform Note and Draft Speech + Alex Burns and Stuart Glassborow
 1505-1530 Prep time for CS meeting + Imran Shafi
 1530-1715 CS meeting (Zoom)
 1715-1729 Meeting with Foreign Secretary + John Bew, Steve Higham, Will Gelling and Martin Reynolds
 1729-1932 With Lee Cain and Imran Shafi
 1932-1841 PMQs prep meeting + Nicholas Howard, Meg Powell-Chandler and Ben Gascoigne
 1841-1845 Private call

1851-1943 Drink with Cabinet Secretary
1950 To Flat

Wednesday 9 September

0715-0805 Personal training with Harry Jameson
0902-0923 Office meeting + Martin Reynolds and Stuart Glassborow
0925-1020 Dashboard meeting + Imran Shafi
1020-1145 PMQs prep meeting + Nicholas Howard
1145 Depart No10 for HoC
1150 Arrive HoC + Nicholas Howard, Josh Kossoff, Alex Burghart and Trudy Harrison
1158 To Chamber
1200-1235 PMQs (Chamber)
1237 Return to HoC office
1239 Depart HoC
1244 Return to No10
1245 Lunch
1310 Prep time for calls with Cabinet and Opposition Leaders
1315-1345 Conference call with Cabinet
1345-1409 Conference call with Opposition Leaders: Sir Kier Starmer, Jeffrey Donaldson, Ian Blackford, Ed Davey, Liz Saville, Caroline Lucas, Colum Eastwood and Stephen Farry + Cleo Watson, Declan Lyons and Rosie Bate-Williams
1420-1431 Prep time for Press Conference + Chris Whitty (CMO), Patrick Vallance (CMA), Henry Cook, Imran Shafi, Lee Cain, Shelly Williams-Walker, James Slack and Jack Doyle
1600-1700 Press Conference on COVID-19
1730-1749 Phone call with Taoiseach Micheál Martin + Will Gelling, Katie Smith, Caroline Anning, Jonathan Black, John Bew, James Slack, Lucy Campbell, Greg Gardner, David Quarrey, Lee Cain, Jonno Evans, Martin Reynolds and David Frost
1830 Phone call with Her Majesty The Queen
1853 To Flat
1900 Depart No10 for Winfield House
1915 Tennis with Ben Elliott (Winfield House)
2015 Depart Winfield House for dinner with Cassia Johnson (Chutney Mary, St James's)
2200 Return to No10

Thursday 10 September

0903-0930 Office meeting
0930-1000 Economy meeting (Zoom)

1000 Box work issues + David Frost and Dominic Cummings
 1040-1110 Prep for interview with Professor Singh + Munira Mirza, Ben Gascoigne and Declan Lyons
 1110-1130 Box work
 1130-1200 Meeting with constituency staff
 1200-1219 With David Frost
 1232-1258 Prep time with Chancellor of the Exchequer + Munira Mirza, Stuart Glassborow and Liam Booth-Smith
 1301-1355 Session on Health Manifesto Commitments with Chancellor of the Exchequer and Matt Hancock (Health Secretary) (Zoom) + Cabinet Secretary, Ed Lister/Dominic Cummings, Munira Mirza, Stuart Glassborow, Malcolm Reid, Ed Middleton and Will Warr
 On Zoom: Emma Dean (DH), Lee McDonough (DH), David Williams (DH), Philippa Davies (HMT), Patrick Curry and Patrick Carey
 1358-1501 Expert Session on Social Care with Chancellor of the Exchequer and Matt Hancock (Health Secretary) (Zoom) + Cabinet Secretary, Ed Lister/Dominic Cummings, Munira Mirza, Stuart Glassborow, Malcolm Reid, Patrick Curry, Ed Middleton, Will Warr, Andrew Dilnot and Sally Warren
 On Zoom: Philippa Davies (HMT) and Emma Dean (DH)
 1502-1627 Update on Population Testing (Zoom) + SoS/Health, Dido Harding, Alex Cooper, Chris Whitty (CMO), Patrick Vallance (CMA), Dominic Cummings, Ed Lister, Simon Case, Kate Josephs, Will Warr, James Philips, Lee Cain and Imran Shafi
 On Zoom: Ben Warner, Oliver Munn, Raghuv Bhasin, Henry Cook Rosie Bate-Williams, Sarah-Jane Marsh, Catherine Cutts, Natasha Price (DH), Emma Dean (DH) and Elkie Symes (HMT)
 1635 Depart No10 for political visit in Maidstone (with bikes)
 1755 Arrive Kent Police HQ (Coverdale Avenue, Maidstone ME15 9DW). Met by Matthew Scott (Kent PCC), Tony Blaker (Deputy Chief Constable), Ian Drysdale (Deputy Chief Officer), Chief Superintendent Mat Newton (Head of the Training College)
 1800 Meet uniformed recruits
 1805 Put on eye protection, observe taser training
 1810 Observe firearms training
 1815 Watch police driving demonstration
 1820 Visit CSI training centre
 1825 Digi clip
 1830 Depart for No10 (with bikes)
 1936 Return to No10

- 1940-2030 Private meeting with Zac Goldsmith + Ben Gascoigne and Ben Gascoigne (Flat)
 2054 To office
 2054-2126 With Dominic Cummings, Cleo Watson, Meg Powell-Chandler and Ben Gascoigne

Friday 11 September

- 0715-0745 Personal training with Harry Jameson
 0836 To office
 0836-0859 Making phone calls and reading
 0859-0930 Office meeting
 0930-1030 Dashboard meeting
 1030 In office doing box work
 1046-1059 Prep for interview with Professor Singh + Ben Gascoigne and Dougie Smith
 1100-1208 Private interview with Professor Singh (Independent Investigation) + Sarah Anderson (Adviser to Chair), Wasiq Wasiq (Adviser to Chair), Trevor Datson (Adviser to Chair), Gracie Browning (CCHQ), Drew Smith (CCHQ), Ben Gascoigne and Dougie Smith
 1209 Lunch with Katie Lam, Cleo Watson and Henry Cook
 1237-1252 Prep time for meeting with Bernard Looney (CEO, BP) + Oliver Christian, Lydia Edmonds, Emily Beynon and Cleo Watson
 1252-1330 Meeting with Bernard Looney (CEO, BP) + Oliver Christian, Lydia Edmonds, Emily Beynon and Cleo Watson
 1330-1340 Prep time for Economy Seminar – Housing
 1340-1438 Economy Seminar – Housing
 Professor Ed Glaeser, Professor of Economics at Harvard and Director of the Cities Research Programme at the International Growth Centre
 Ric Blakeway, Homes England and Housing Ombudsman
 1458-1738 Prep time for all Conservative MPs + David Frost, Oliver Lewis, Meg Powell-Chandler, Henry Cook, Ben Gascoigne, Declan Lyons, Cleo Watson and Lee Cain
 1738-1800 Zoom call with all Conservative MPs
 1800-1817 With Henry Cook, James Slack, David Frost, Cleo Watson and Ben Gascoigne
 1817-1832 With Ben Gascoigne
 UKIM phone calls
 1910-1940 Private zoom call with Frank Luntz (American political and communications consultant, pollster and pundit, best known for developing talking points and other messaging for Republican causes)

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1945 To Flat

Saturday 12 September*No10/Chequers
Wilfred's Baptism*

0900 Kelly Dodge (hairdresser) and Poppy Dodge
 1115 Depart No10 + Carrie for Wilfred's baptism (Our Lady's Chapel,
 Westminster Cathedral)
 1205 Return to No10
 Private lunch in Flat (Alex Wickham, Nimco Ali and Josh
 Grimstone)
 1705 Depart No10 + Carrie
 1838 Arrive Chequers
 1900 On bike in Chequers grounds
 Dinner

Sunday 13 September*Chequers*

Box work
 0900-0923 Run with Dilyn
 Box work
 1315-1334 Conference Call with Martin Reynolds, Henry Cook, Dominic
 Cummings, Lee Cain, Simon Ridley, Imran Shafi and Ben
 Gascoigne re Covid-19 announcements
 1320 Carrie's Guests arrive for lunch: Nimco Ali and Aline (PM not
 dining)
 1530 Carrie and guests go for walk in Chequers grounds
 Working in Study all afternoon
 1648 Phone call with Geoffrey Cox (former Attorney General) (private
 at PM's request)
 c1800 Guests depart
 1830-1850 Walk in Chequers grounds + Carrie
 1850-1910 On bike
 1945 Dinner

Monday 14 September

0545-0610 Run + Dilyn
 0644 Depart Chequers + Carrie and Wilfred
 0818 To office
 0821 With Ben Gascoigne
 0930-0900 Office meeting
 0900-0930 Political meeting
 0931-1010 Dashboard meeting

- 1010-1024 Recording video messages: Rosh Hashanah and National Rail Awards
- 1025-1140 Prep for UKIM Debate/MP Engagement + Declan Lyons, Will Gelling, Tim Kiddell, David Blair, Oliver Lewis, David Frost and Cleo Watson
- 1140-1144 With David Frost, Oliver Lewis and Cleo Watson
- 1144-1148 With Ben Gascoigne and Cleo Watson
- 1151-1219 Prep time for Climate Change Cabinet Committee Meeting + Emily Beynon, Tara Soomro, Jonathan Black, Anouka Dhadha, Sam Richards, Katie Ostheimer, Ed Lister and Dominic Cummings
- 1219-1315 Climate Change Cabinet Committee Meeting
- 1315 UKIM Debate prep
- 1512 Depart No10 for HoC
- 1518 Arrive HoC + David Frost
- Prep time for UKIM Debate + David Frost, Michael Gove, Chief Whip, Robert Buckland (SoS/Justice), Ben Gascoigne, Oliver Lewis, Alex Burghart, Will Gelling and Nicholas Howard
- 1630 To Chamber for UKIM Opening Statement and Debate
- 1726 Return to office + David Frost, Chief Whip, Oliver Lewis, Ben Gascoigne, Alex Burghart, Will Gelling and Nicholas Howard
- 1805-1829 Covid update meeting + Will Gelling and Ben Gascoigne
- 1830-1900 MP engagement - Conservative Peers via zoom + Diana Varley, Ben Gascoigne, Oliver Lewis and David Frost
- 1912-1918 With Chief Whip + Ben Gascoigne
- 1918-2003 MP engagement: Bob Neill MP, Damian Green MP, Tobias Ellwood MP and Oliver Heald MP + Ben Gascoigne
- 2006-2033 Drink with Sir Graham Brady + Ben Gascoigne
- 2033-2044 Alex Chalk MP + Ben Gascoigne
- 2045-2110 In office with David Frost, Chief Whip, Alex Burghart, Oliver Lewis, Ben Gascoigne and Trudy Harrison
- 2112-2131 Esther McVey MP + Ben Gascoigne, Alex Burghart and Trudy Harrison
- 2142-2144 Matt Hancock (SoS/Health) + David Frost, Oliver Lewis, Chief Whip, Ben Gascoigne, Alex Burghart and Trudy Harrison
- 2144-2201 In office with David Frost, Chief Whip, Alex Burghart, Oliver Lewis, Ben Gascoigne and Trudy Harrison
- 2201-2206 Vote 1
- 2206-2216 In office with Ben Gascoigne, Alistair Jack, Oliver Lewis, David Frost, Alex Burghart and Trudy Harrison
- 2216-2221 Vote 2
- 2221-2231 In office with Ben Gascoigne, Alistair Jack, Alex Burghart and Trudy Harrison

2231-2236 Vote 3
 2236-2240 Office with Ben Gascoigne, Alex Burghart and Trudy Harrison
 2240 Depart HoC for No10
 2245 Return to No10

Tuesday 15 September

0715-0745 Personal training with Harry Jameson
 0856 To office
 0859-0930 Office meeting
 0928-1028 Cabinet
 1034-1051 Meeting with David Frost + Jonno Evans
 1059-1130 Prep time for Liaison Committee + Steve Higham, Nicholas Howard, Lee Cain, Declan Lyons and Jack Doyle
 1130-1144 With Lee Cain
 1144 Prep time for Liaison Committee + Steve Higham, Nicholas Howard, Lee Cain, Declan Lyons, Jack Doyle and Imran Shafi
 1215 Lunch
 1235-1244 Nuclear meeting + Munira Mirza, Emily Beynon and Cleo Watson
 1244-1252 With Martin Reynolds and Gemma Ungood-Thomas
 1252-1258 Prep time for NSC + Simon Case, Tara Soomro, Steve Higham, Will Gelling and Dominic Cummings
 1300-1401 National Security Council
 1401-1407 With Simon Case
 1410-1425 Phone call with Ed Lister + Cleo Watson
 1426-1428 With Steve Higham
 1432-1442 Join Robert Jenrick's (SoS/MHCLG) phone call with Local Authority Leaders + Olivia Shillabeer and Cleo Watson
 1442-1444 With Cleo Watson
 1502-1528 COVID Update (pre-brief for bilateral with Chancellor) + Imran Shafi, Lee Cain, Stuart Glassborow, Henry Cook and Kate Josephs
 1528-1610 Bilateral meeting with Chancellor of the Exchequer + Imran Shafi, Lee Cain, Stuart Glassborow, Henry Cook, Kate Josephs, Liam Booth-Smith and PS/ChEx
 1610-1612 With Ben Gascoigne and Meg Powell-Chandler
 1612-1637 Meeting with Chief Whip (Zoom) + Ben Gascoigne, Jonno Evans, Dominic Cummings, Lee Cain, Meg Powell-Chandler and Will Gelling
 1638-1726 PMQs prep meeting
 1726 In office doing box work
 1805 Prep time for interview with Harry Cole (Political Editor, The Sun) + Lee Cain, Thomas Hewett and Jack Doyle

1830-1910 Interview with Harry Cole, Paul Edwards and Victoria Newton
(The Sun)
1915 To Flat

Wednesday 16 September

0700-0804 Personal training with Harry Jameson
0910-0930 Office meeting
0930-1024 Dashboard meeting (Zoom)
1024 Box work issues
1015-1115 PMQs prep meeting (Zoom)
1115-1145 Prep time for PMQs
Depart No10 for HoC
1146 Arrive HoC + Nicholas Howard, Joshua Kossoff, Declan Lyons,
Trudy Harrison MP and Alex Burghart MP
1158-1239 PMQs (Chamber)
1239-1242 With Nicholas Howard, Joshua Kossoff, Declan Lyons, Ben
Gascoigne, Trudy Harrison MP and Alex Burghart MP (HoC
office)
1242-1301 With constituency Staff
1301-1325 Lunch in Tea Room + Trudy Harrison MP and Alex Burghart MP
1325-1524 Prep for Liaison Committee & Alex Burghart MP, Ben Gascoigne,
Trudy Harrison MP, Declan Lyons, Nicholas Howard, Oliver
Lewis and Jonno Evans (HoC office)
1524-1715 Liaison Committee + Nicholas Howard (Portcullis House)
1725 Return to No10
1730 To Flat
1754-1802 With Oliver Lewis, Meg Powell-Chandler, Jack Doyle and Henry
Cook
1802-1808 With Andy Glen (Detective)
1819-1826 Short meeting on UNGA + Martin Reynolds and Tara Soomro
1830-1845 Phone call with Her Majesty The Queen
1845-1907 With Dominic Cummings
1907 With Jonno Evans
1908-2018 COVID update + Simon Case, Imran Shafi, Chris Whitty (CMO),
Kate Josephs, Henry Cook, Patrick Vallance (CMA), Simon
Ridley, Dominic Cummings, C Cutts, Martin Reynolds and Lee
Cain
2018-2056 With Dominic Cummings, Lee Cain, Imran Shafi, Simon Case and
Henry Cook
2056 To Flat

Thursday 17 September

0713-0801 Run
 0840 To office
 0851-0858 With Chief Whip
 0900-0928 Office meeting (Zoom)
 0930-0955 Economy meeting (Zoom)
 1005-1032 Gibraltar meeting + Jonno Evans (David Frost and Lindsay Appleby dialling in from Brussels) (MMR)
 1033-1045 With Cleo Watson
 1047-1116 Private Office meeting + Malcolm Reid, Alex Burns, Martin Reynolds, Greg Gardner, Tara Soomro, Jonno Evans, Stuart Glassborow, Maya Kolade, Emily Beynon, Gemma Ungood-Thomas, Ush Patel, Cleo Watson, Clare Brunton, Sian Eastment and Eliza Ackland
 1117-1132 Box work
 1132-1156 Meeting to discuss UNGA speech + Tara Soomro, Caroline Anning, Will Warr, David Blair, Greg Gardner, Tim Kiddell and Jack Doyle
 1156-1300 Box work
 1400-1410 With Alex Burns
 1458 Meeting on self-isolation + Dominic Cummings, Lee Cain, Kate Josephs, Imran Shafi, Henry Cook, Stuart Glassborow and Cabinet Secretary (optional)
 1517 With Imran Shafi, Cabinet Secretary Simon Case, Henry Cook, Stuart Glassborow and Kate Joseph
 1532-1600 Political phone calls + Ben Gascoigne
 1600-1624 Meeting on Peerages + Martin Reynolds, Dougie Smith and Ben Gascoigne
 1630-1705 COVID update (Zoom) + Simon Case, Dominic Cummings, Lee Cain, Henry Cook, Imran Shafi, Simon Ridley, Ben Gascoigne, Meg Powell-Chandler, James Slack and Rosie Bate-Williams
 1711-1723 Meeting with Ben Gascoigne
 1950 To Flat

Friday 18 September

0715-0745 Personal training
 0850 Return to No10
 0900-0930 Office Meeting
 0930-1020 Dashboard Meeting
 1026-1030 Prep time for call with Business Leaders
 1030-1120 Zoom meeting with Business Leaders + SoS/DCMS and Oliver Christian:

- Poppy Gustafsson, Darktrace
 Robby Hughes, Lumeon
 Aron Gelbard, Bloom and Wild
 Baroness Joanna Shields, BenevolentAI
 Herman Narula, Improbable
 Matthew Moulding, The Hut Group
 David Scott, Thread
- 1134-1140 Prep time for meeting with Angela Rippon and others
 1140-1202 Meeting with Angela Rippon CBE (Alzheimer's Society) and Ian Sherriff BEM (Alzheimer's Society and University of Plymouth) - World Alzheimer's Day + Imran Shafi
 1202-1203 Prep for Readiness meeting + Jonno Evans
 1203-1230 Overview of Readiness + Michael Gove, Cabinet Secretary, David Frost, Oliver Lewis, Jonno Evans, Jess Glover, Emma Churchill, Alex Chisolm and Michael Young
 1230-1302 Business Readiness meeting + Michael Gove, Cabinet Secretary, David Frost, Oliver Lewis, Jonno Evans, Jess Glover, Emma Churchill and Alex Chisolm
 On Zoom: SoS/BEIS, SoS/Defra, SoS/DCMS, SoS/DfT, Alex Hickman, Oliver Christian/Michael Young, Alex Aiken (CO) and Jim Harra (HMRC)
 1302-1330 Lunch
 1332 Depart No10 for Covid Vaccines visit in Oxford (with bikes)
 1350-1401 Phone call with Chief Minister of Gibraltar (in car) + Ben Parker, Greg Gardner, Georgie Barker, Sian Eastment, Jonno Evans, Lucy Campbell, Lindsay Appleby, Ed Lister, Martin Reynolds and Will Gelling
 1445 Arrive Jenner Institute (Old Road Campus Research Building, Oxford OX3 7DQ). Met by Louise Richardson (Vice Chancellor of Oxford University)
 1450 Private meeting with Oxford University Professors leading the research + Maya Kolade
 Professor Sarah Gilbert
 Professor Andrew Pollard
 Professor Adrian Hill
 Professor Gavin Screaton
 1505 Move to Covid research lab and put on PPE
 1510 Tour of lab by Professor Katy Ewer, Senior Immunologist, and meet scientists
 1525 Digi clip
 1535 Depart Jenner Institute for VMIC (with bikes)

- 1555 Arrive at Vaccines Manufacturing Innovation Centre (Curie Avenue Harwell Science & Innovation Campus, Curie Ave, Didcot OX11 0QG). Met by Matthew Duchars, CEO
- 1600 Look at site plans in the construction site office with Harwell Science and Innovation Campus team
Put on PPE
- 1610 Walk through construction site
- 1615 Meet scientists who will work on the site when built
- 1625 Walk upstairs and meet construction workers. Paint pillar
- 1635 Prep
- 1645 Broadcast clip
- 1655 Digi clip
- 1700 Remove PPE
- 1705 Depart Oxford for Henley (with bikes)
- 1745 Drinks with Rupert Murdoch (Holmwood, Shiplake Row, Binfield Heath, Henley-on-Thames RG9 4DP)
- 1815 Depart Henley for Holborn
- 1840 Private phone call with Hugh Elliott (HMA Madrid)
- 1930-2015 With Theo Johnson-Wheeler (Holborn)
- 2045 Return to No10
- 2058-2143 Meeting with Chancellor, Dominic Cummings and Cabinet Secretary
- 2148 Depart for Chequers
- 2245 Arrive Chequers

Saturday 19 September*Chequers*

- 0756-0825 Run
- 1007-1406 Henry Cook met with PM and had lunch
- 1810 Guests arrived for private dinner (Grace and Dixie Maloney)
Overnight

Sunday 20 September

- 0806-0833 Run
- 0925 Grace and Dixie Maloney depart
- 0935 Depart Chequers for Battle of Britain Thanksgiving Service
- 1051 Arrive Westminster Abbey, met by Dean of Westminster Abbey
Acknowledge the presentation line: The Venerable David Stanton, The Rev Anthony Ball, The Rev Dr James Hawkey, Paul Baumann CBE, The Venerable Air Voice Marshall John Ellis
- 1055 Escorted to seat for Service, remain standing for the arrival of Lord and Lady Stirrup

- 1100 Service commences, escorted to lectern for reading (Philippians 2:1-1)
- 1140 End of Service, move to Church H1154 Arrive No10.To
Flat
- 1456 Down from Flat
- 1457-1640 Covid Update + Martin Reynolds, Stuart Glassborow, Cabinet Secretary, Ben Warner, Imran Shafi, Chris Whitty (CMO), Patrick Vallance (CMA), Lee Cain, Henry Cook, Ed Lister and Dominic Cummings
- 1640-1703 Stayed in Cabinet Room with Dominic Cummings, Ed Lister, Henry Cook, Cabinet Secretary, Lee Cain and Ben Warner
- 1703-1729 In office reading papers ahead of Roundtable
- 1730-1830 Zoom Roundtable with Scientists + Simon Case (Chair), Chris Whitty (CMO), Patrick Vallance (CMA), Martin Reynolds, Stuart Glassborow, Ben Warner, Imran Shafi, Lee Cain, Henry Cook, Ed Lister, Dominic Cummings, Cleo Watson, Chancellor of the Exchequer, Simon Ridley, Catherine Cutts, Amy Prewer, Kate Joseph (CO) and Oliver Ilott (CO)
Professor John Edmunds OBE: Professor in the Faculty of Epidemiology and Population Health, London School of Hygiene and Tropical Medicine
Professor Sunetra Gupta, Professor of Theoretical Epidemiology, Department of Zoology, Oxford University
Professor Carl Heneghan: Director, Centre for Evidence-Based Medicine, Oxford University
Dr Anders Tegnell, Chief scientist, Swedish government
Professor Dame Angela McLean: CSA MOD and Professor of mathematical biology, Oxford University
- 1830-1945 COVID update (Zoom) + Dominic Cummings, Ed Lister, Simon Case, Ben Warner, Catherine Cutts, Chris Whitty (CMO), Patrick Vallance (CMA), Lee Cain, Kate Josephs, Simon Ridley, Oliver Ilott, Imran Shafi, Stuart Glassborow, Henry Cook and James Slack
- 1947 Up to Flat

Monday 21 September*Carrie & Wilfred depart for holiday in Italy*

- 0710-0822 Personal training with Harry Jameson
- 0822-0904 Haircut
- 0904-0934 Office Meeting

- 0937-0958 Small Group Meeting - COVID Update + Imran Shafi, Simon Ridley, Stuart Glassborow, Simon Case, Lee Cain, Henry Cook, James Slack, Ed Lister and Dominic Cummings
- 1000 In with Gemma Ungood-Thomas and Dominic Cummings ahead of call
- 1001-1017 Phone call with Cressida Dick, Metropolitan Commissioner + Imran Shafi, Hannah Morgan, Martin Reynolds and Rosie Bate Williams
- 1017-1020 Follow up with Lee Cain, Dominic Cummings, Gemma Ungood-Thomas and Cabinet Secretary
- 1030-1200 Recording slot for BHM video message / UNGA speech / UNGA Biodiversity Summit + Tara Soomro, Chloe Westley, Jo Power and Maya Kolade
- 1200-1215 Lunch
- 1215-1230 Meeting to discuss Parliamentary Options + Chief Whip, Lee Cain, Meg Powell Chandler, Martin Reynolds, Declan Lyons and Katharine Howell
- 1241-1300 Prep time for Devolved Administration phone calls + Will Gelling and Henry Cook
- 1301-1308 Phone call with Arlene Foster, First Minister of Northern Ireland, and Michelle O'Neill, Deputy First Minister of Northern Ireland + Gordon Lyons, Declan Karney, Philip Weir, Emma Little-Pengally, Deirdre Griffith, Stephen McGlade, Dara O'Hagan, Donal Moran, Karen Pearson, Nadine McNally, Imran Shafi, Martin Reynolds, Will Gelling, Harriet Nelham-Clark, Rosie Bate-Williams, Suzy Lally, Nadia Sam Daliri and Alex Fishlock
- 1316-1324 Telephone Call with Mark Drakeford, First Minister Wales + Martin Reynolds, Will Gelling, Jane Runeckles, Harriet Nelham-Clark, Nadine McNally, Rosie Bate-Williams, Alex Fishlock and Suzy Lally
- 1337-1356 Phone call with Nicola Sturgeon, First Minister of Scotland + Martin Reynolds, Will Gelling, Katie Waring, Nadine McNally, Imran Shafi, Rosie Bate-Williams, Alex Fishlock, Nadia Sam-Daliri and Suzy Lally
- 1404-1500 CS meeting + Henry Cook, Chris Whitty (CMO), Patrick Vallance (CMA), Dido Harding (dialling in)
- 1500-1730 Meetings with Proprietors + Lee Cain, Dominic Cummings, Chris Whitty (CMO), Sir Patrick Vallance, Imran Shafi, Martin Reynold, Stuart Glassborow:
- 1508-1529 Meeting with Rebekah Brookes + Chris Whitty (CMO), Patrick Vallance (CMA), Lee Cain and Dominic Cummings

- 1600-1617 Phone call with Aiden Barclay and Howard Barclay + Chris Whitty (CMO), Patrick Vallance (CMA), Lee Cain and Dominic Cummings
- 1645-1722 Meeting with Lord Rothermere + Chris Whitty (CMO), Patrick Vallance (CMA), Lee Cain and Dominic Cummings
- 1743 Arrive at House of Commons with Dominic Cummings, Imran Shafi, Lee Cain, Cleo Watson, Patrick Vallance (CMA), Chris Whitty (CMO), Alex Burghart and Simon Case
- 1746-1758 Phone call with the Sir Keir Starmer + Helene Reardon-Bond, Claire Ainsley, Liv Bailey, Maya Kolade and Clare Brunton
- 1825-1852 Meeting with Tim Davie and Frans Unsworth, BBC + Cabinet Secretary, Professor Chris Whitty, Sir Patrick Vallance and Lee Cain
- 1858-1915 Meeting with Victoria Newton, The Sun + Simon Case, Chris Whitty, Sir Patrick Vallance and Lee Cain
- 1922-2011 Meeting with Geordie Greig, the Daily Mail, + Cabinet Secretary, Professor Chris Whitty, Sir Patrick Vallance and Lee Cain
- 2013-2038 Meeting with Tony Gallagher, The Times + Cabinet Secretary, Professor Whitty, Sir Patrick Vallance and Lee Cain
- 2041-2103 Meeting with Chris Evans, The Telegraph, + Cabinet Secretary, Professor Whitty, Sir Patrick Vallance and Lee Cain
- 2110 Meeting with the 1922 Committee (C14, HoC)
- 2151 Return to HoC Office
- 2155 Depart for No10
- 2115 Return to No10

Tuesday 22 September

- 0810-0830 Office Meeting
- 0830-0900 Cabinet (Locarno Room, FCO)
- 0930-1030 COBR Meeting with Chief Medical Officer and Chief Scientific Officer
- 1041-1056 Phone call with Sadiq Khan, Mayor of London + Ed Lister, Imran Shafi, Olivia Shillabeer, Lee Cain, Rosie Bate-Williams, Andrew Gilligan, Jack Doyle, Martin Reynolds and David Bellamy
- 1100-1210 Prep time for Opening Statement + Lee Cain, Imran Shafi, Simon Case, Henry Cook, Declan Lyons and Nicholas Howard
- 1212 Depart No10 for HoC
- 1216 Arrive HoC + Nicholas Howard, Declan Lyons, Trudy Harrison MP and Alex Burghart MP
- 1232-1412 Statement on Covid-19 plus debate (Statement)
- 1412-1417 In office with Nicholas Howard, Declan Lyons, Trudy Harrison MP and Alex Burghart MP

1417 Depart HoC for No10
 1421 Return to No10
 1421-1423 With Martin Reynolds
 1431-1449 Prep time for Address to the Nation + Lee Cain, Imran Shafi, Stuart Glassborow, Henry Cook
 1558 Working on Address alone (Study)
 1656 Return to office
 1817-1834 Editing speech with Imran Shafi, Henry Cook, Lee Cain and Jamie Doyle
 1834-1852 Filming of Address to the Nation + Lee Cain, James Slack, Henry Cook and Imran Shafi
 1901-1947 Population Testing Meeting with Simon Case, Imran Shafi, Martin Reynolds and Alexandra Burns

Wednesday 23 September

0700-0730 Personal training with Harry Jameson
 0847-0911 Office Meeting + Lee Cain, Meg Powell-Chandler, Cleo Watson, Martin, Reynolds, Henry Cook, Dominic Cummings and Ed Lister
 0916-0934 Phone call with new Japanese Prime Minister Yoshihide Suga + Georgie Barker, Lucy Campbell, Martin Reynolds, Will Gelling, Jonno Evans, Tara Soomro, Sian Eastment James Slack and David Quarrey
 0945-1013 Dashboard Meeting + Alexandra Burns
 1015-1115 PMQs Prep Meeting + Nicholas Howard, John Allen, Trudy Harrison MP, Alex Burghart and Michael Gove
 1115-1140 Prep time for PMQs
 1144 Depart No10 for HoC
 1150 Arrive HoC + Cleo Watson and Declan Lyons
 1158 To Chamber
 1200-1236 PMQs
 1238 Return to HoC office
 1241-1245 With Sara Dines MP
 1245-1310 With Jake Berry MP
 1313-1333 With Douglas Ross MP
 1333-1343 With Neil O'Brien MP + Munira Mizra
 1343-1346 Photograph with Lia Nici MP and Chris Clarkson MP
 1346-1358 With Chris Clarkson MP
 1358 With Ann Sindall
 1359 Depart HoC
 1404 Return to No10
 1405 Lunch
 1434-1505 Private Meeting with Theresa May MP and Sir Philip May

- 1515-1600 Economic Policy Meeting + Chancellor of the Exchequer, Elizabeth Perelman (HMT), Lee Cain, Munira Mizra, Stuart Glassborow and Liam Booth-Smith
- 1600-1625 Phone call with Gary Jones (Daily Express) + Lee Cain
- 1625-1711 Meeting with Fraser Nelson (Spectator) + Chris Whitty (CMO) and Lee Cain
- 1720-1752 Meeting with Lloyd Embley (Reach PLC) + Chris Whitty (CMO) and Lee Cain
- 1752-1804 With Martin Reynolds, Will Gelling, Cleo Watson and Olivia Shillabeer
- 1804-1827 Private Meeting with Alice Robinson (Parliamentary Office)
- 1828-1848 Phone call with Her Majesty The Queen
- 1850-1857 In Office with Clare Brunton and Martin Reynolds
- 1857 To Flat
- 1909 Depart No10 for Bath & Racquets Club
- 1915-2015 Squash with Ben Elliott (Bath & Racquets Club, 49 Brook's Mews, Mayfair, London W1K 4EB)
- 2008 Return to No10

Thursday 24 September*Carrie and Wilfred return from Italy*

- 0714-0746 Dog walk
- 0818 To office
- 0818-0828 With Stuart Glassborow
- 0831-0835 With Ed Lister and Declan Lyons
- 0835-0919 Breakfast Meeting with Jake Berry MP, Ben Wallace (SoS/Defence), Amanda Milling MP (MWP), Nigel Adams MP (Minister for Asia) + Declan Lyons
- 0922 Depart No10 for Police Visit + Gemma Ungood-Thomas (with bikes)
- 1035 Arrive Wooton Park Hall, Northampton NN4 0JQ
Met by Deputy Chief Constable Simon Nickless and PC Merb Hussain
- 1040 Meeting with Deputy Chief Constable Simon Nickless, Assistance Chief Constable Simon Blatchly, Police and Crime commissioner Stephen Mold and Andrea Leadsom MP + Gemma Ungood-Thomas
- 1050 Meet PC Charlotte Jones and trainer PC Paul Betram at new interceptor vehicles
- 1055 Photo with PCC and Andrea Leadsom MP
- 1100 Watch new recruits learning first aid
- 1110 Digi Clip

- 1115 Cup of tea with new recruits in canteen
 1130 Prep
 1140 Broadcast clip
 1150 Depart for No10 (with bikes)
 1234-1251 Political phone call with Sir John Beckwith + Cleo Watson (Car)
 1323 Arrive No10. Up to Flat
 1323-1415 Bilateral with Chancellor of the Exchequer + Stuart Glassborow, Lee Cain, Jack Doyle, Henry Cook and Dominic Cummings
 1420-1445 Meeting with Michael Gove + Will Burgon (CO), Jonno Evans, Dominic Cummings, Oliver Lewis and Martin Reynolds
 1515-1609 Speech Prep: Skills
 1615-1630 Prep time for UNGA Climate Change Roundtable + Tara Soomro, Caroline Anning and Anouka Dhadda
 1630-1654 Live participation in the UNGA Climate Change Roundtable + Tara Soomro
 Other participants:
 United Nations Secretary-General António Guterres
 President Pinera Echenique of Chile
 President Ursula von der Leyen of the European Commission
 President Issoufou of the Republic of Niger
 Prime Minister Bainimarama of Fiji
 Prime Minister Trudeau of Canada
 1700-1730 Private meeting with Sir Michael Barber + Simon Case and Dominic Cummings
 1730-1833 Prep time for Bilateral with Chancellor + Cabinet Secretary, Munira Mirza and Stuart Glassborow
 1835-1903 MoD Budget Meeting + Stephen Higham, Ed Lister, Dominic Cummings and John Bew
 1906-1935 Covid Update (zoom) + Cabinet Secretary, Kate Josephs and Simon Ridley (CO), Ed Lister, Dominic Cummings, Imran Shafi, Stuart Glassborow, Martin Reynolds, Henry Cook, Catherine Cutts, Ben Warner and Lee Cain
 2003 Up to Flat

Friday 25 September

- 0700-0745 Run
 0840-0900 Office Meeting
 0905-0930 Dashboard Meeting (Zoom)
 0930-1030 Border Readiness (Zoom) + Michael Gove, Simon Case, Jess Glover, Emma Churchill, Jonno Evans, David Frost, Oliver Lewis
 On Zoom: Home Secretary, SoS/DfT, SoS/Defra, Jim Harra, Lord Agnew, Alex Chisholm and Paul Lincoln

- 1045-1126 Internal session with the Policy Unit on health and social care priorities for the SR + Simon Case, Ed Lister/Dominic Cummings, Munira Mirza, Patrick Curry, Stuart Glassborow, Malcolm Reid, Ed Middleton, Will Warr and Henry Cook
- 1135-1153 Brexit Session + Jonno Evans, Martin Reynolds and Simon Case
- 1230-1300 Depart No10 for One Canada Square
- 1230-1240 Political phone call with Berish Berger
- 1300-1425 Party conference studio filming (One Canada Square, Canary Wharf, E14 5HP)
- 1425-1525 Depart Canary Wharf for constituency engagements Uxbridge
- 1445-1454 Phone call with Cressida Dick, Metropolitan Commissioner + Jack Doyle, Martin Reynolds and Gemma Ungood-Thomas
- 1501-1509 Phone call with Andy Street, Mayor of West Midlands + Olivia Shillabeer, Declan Lyons and Jack Doyle (In car)
- 1525-1730 Constituency Engagements
- 1730-1815 Depart Uxbridge for Chequers
- 1815-1824 Phone call with Andy Burnham, Mayor of Greater Manchester + Olivia Shillabeer (in car)
- 1900 Arrive at Chequers
- 1915 Carrie arrives at Chequers

Saturday 26 September*Chequers*

- 0745-0820 Run
Speech prep

Sunday 27 September*Chequers*

- 0815-0845 Run
- 1545 Dominic Cummings arrives
- 1902 Chancellor of the Exchequer arrives
- 2200 Chancellor of the Exchequer and Dominic Cummings depart

Monday 28 September

- 0827 Depart Chequers for Uxbridge
- 0915 Constituency visits in Uxbridge
- 1000 Depart Uxbridge for No10
- 1045 Return to No10
- 1046-1110 Office meeting
- 1111-1130 COVID update + Lee Cain, Simon Case, Stuart Glassborow, Imran Shafi, Martin Reynolds, Alex Burns, Ed Lister, Munira Mirza,

Henry Cook, Cleo Watson, Dominic Cummings and Meg Powell
Chandler

1130-1215 Dashboard meeting (Zoom)

1218-1253 Meeting with Chancellor of the Exchequer + Emily Beynon, Ed
Lister, Munira Mirza, Liam Booth-Smith, Elizabeth Perelman and
Simon Case

1305 Lunch

1316 Private Office meeting + Steve Higham, Lucy Campbell, Henry
Cook, Malcolm Reid, Gemma Ungood-Thomas, Dominic
Cummings, Stuart Glassborow, Martin Reynolds, Ush Patel and
Clare Brunton

1345 Meeting with Simon Case

1439-1514 Meeting with Defence Secretary to discuss Integrated Review/SR +
Steve Higham, Dominic Cummings, Ed Lister, John Bew and
Martin Reynolds

1525-1542 Run through speech changes with Tim Kiddell and Alex Burns

1549-1600 Prep time for call with Business Leaders

1600-1643 Video call with Business Leaders + Oliver Christian
Mike Hughes, Schneider Electric
William Lee, Renishaw
Kevin O'Neill, General Electric
Andrea Hough, ATECH Engineering Solutions
Carl Ennis, Siemens
Antony Sherriff, Princess Yachts

1644-1730 Vaccines update (Zoom) + Simon Case, Dominic Cummings/Ed
Lister, Lee Cain, Simon Ridley and Tara Soomro
On Zoom: Patrick Vallance, Kate Bingham (BEIS), Jonathan Van
Tam (DHSC) and Jonathan Black

1733-1745 Prep time for call with President Erdogan + Will Gelling, Tara
Soomro, Steve Higham, Martin Reynolds and Ed Lister

1746-1828 Phone call with President Erdogan of Israel + Greg Gardner, Will
Gelling, Ed Lister, David Quarrey, Sian Eastment, Lucy Campbell,
Caroline Anning, Georgie Barker, Tara Soomro and Kevin Alsac
(interpreter)

1828-1840 With Declan Lyons, Martin Reynolds and Cleo Watson

1840-1912 Drinks with MPs + Cleo Watson and Declan Lyons

1914-1947 Drink with Lee Cain

1948 To Flat

Tuesday 29 September

0810 Depart No10 for Northolt

0842 Arrive at Northolt

0854 Depart Northolt for Exeter on RAF146
 0928 Arrive at Exeter Airport
 0935 Depart Exeter Airport
 0946 Arrive Exeter College Construction Training Centre (Falcon House, Falcon Road, Sowton Industrial Estate, Exeter EX2 7LB).
 Met by John Laramy (CEO) and Sam Hillman (Assistant Principal)
 0949 Put on PPE (steel toe boots)
 0956 Meet bricklaying apprentices
 Lay a brick
 1000 Meet apprentices in woodwork area
 1005 Join carpentry activity
 Photo with trowel
 1015 Digi clip
 1018 Remove PPE
 1020 Move upstairs
 1021-1034 Roundtable with local businesses + Alex Burns
 Ian Pugsley, Taylor Wimpey
 Asa Barnett, Travis Perkins
 Helen Maso, Coreus
 AJ Eaton, MIDAS
 1040 Group photo
 1047 Prep
 1131 PM speech
 1149-1202 Q&A
 1202 Depart for Exeter Airport (with bikes)
 1216 Arrive Exeter Airport
 1229 Depart Exeter on RAF146
 1303 Arrive at Northolt
 1312 Depart Northolt for No10
 1343 Return to No10
 1408 Office meeting
 1545 Depart No10 for HoC
 1551 Arrive HoC + Cleo Watson and Gemma Ungood-Thomas
 1552-1600 Prep time for meeting with Allan Dorans + Gemma Ungood-Thomas and HO officials
 1602-1612 Meeting with Allan Dorans MP & Gemma Ungood-Thomas
 1612-1614 With Will Gelling
 1615-1652 PMQs Prep Meeting + Nicholas Howard, Alex Burghart, Trudy Harrison, Declan Lyons and Joshua Kossoff
 1655 Prep time for meeting with Michael Gove + Will Gelling and Luke Graham

- 1718-1803 Meeting with Michael Gove re Union issues + Will Gelling, Luke Graham, Henry Cook, Rosie Bate-Williams & Henry Newman and Will Burgon (CDL office)
- 1809-1830 Meeting with Iain Duncan Smith MP
- 1830-1847 Meeting with Bernard Jenkin MP
- 1847-1854 Meeting with Gareth Bacon, Theo Clarke, Jonathan Gullis, Sally-Ann Hart, David Johnston and Sara Britcliffe
- 1854-1900 Vote
- 1900-1918 Return to meeting with Gareth Bacon, Theo Clarke, Jonathan Gullis, Sally-Ann Hart, David Johnston and Sara Britcliffe
- 1919-1956 Phone call with President Al-Sisi of Egypt + Will Gelling, Martin Reynolds, Ed Lister, Greg Gardner, Lucy Campbell, Sian Eastment, Tara Sooro, David Quarrey and Caroline Anning
- 2005-2011 Vote
- 2015-2020 Visit from Ben Bradley and Kemi Badenoch
- 2025-2030 Vote
- 2030 Depart HoC for No10
- 2035 Return to No10
- 2037-2050 Defence discussion + Dominic Cummings, Simon Case, Steve Higham, Martin Reynolds, John Bew and Stuart Glassborow

Wednesday 30 September

- 0700-0730 Personal training with Harry Jameson
- 0830-0856 Parliament/COVID
- 0856-0900 Dashboard meeting (Zoom)
- 0900-0958 Cabinet
- 1000-1105 PMQs prep meeting + Michael Gove, Oliver Dowden, Alex Burghart and Nicholas Howard
- 1115 Prep time for PMQs
- 1144 Depart No10 for HoC
- 1147 Arrive at HoC
PMQs prep + Nicholas Howard, Alex Burghart, Trudy Harrison and Josh Kossoff
- 1158 To Chamber
- 1204-1242 PMQs
- 1243 Return to HoC office + Nicholas Howard, Alex Burghart, Trudy Harrison and Josh Kossoff
- 1248-1258 Constituency meeting
- 1302 Depart HoC for No10
- 1310 Return to No10. To Flat
- 1342-1414 Prep time for Press Conference + Tim Kiddell, Imran Shafi and Henry Cook

1428 Depart for afternoon tea with Ann Sindall (The Ritz)
1554 Return to No10
1554-1558 With Ed Lister, Sian Eastment, Steve Higham
1559-1652 Prep time for Press Conference + Imran Shafi, Tim Kiddell, Patrick
Vallance, Chris Whitty, James Slack and Lee Cain
1700-1800 Press Conference on COVID-19
1800 Box work
1855 Phone call with Her Majesty The Queen
1910 Depart No10 for CCHQ
1915-1955 Meeting with Donors + Ben Elliott (CCHQ)
1955-2015 Tea with Graham Edwards (raffle prize winner) (CCHQ)
2045 Return to No10. To Flat

